



CODE OF BUSINESS CONDUCT AND ETHICS

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TABLE OF CONTENTS

1	LETTER FROM THE CHIEF EXECUTIVE OFFICER	3
2	INTRODUCTION.....	4
2.1	PURPOSE	4
2.2	RESPONSIBILITIES AND BEHAVIORS	4
2.3	SUPERVISORY RESPONSIBILITY.....	4
2.4	SEEKING HELP AND INFORMATION.....	5
2.5	REPORTING VIOLATIONS OR SUSPECTED VIOLATIONS	5
2.6	INVESTIGATING REPORTS	6
2.7	POLICY AGAINST RETALIATION	6
2.8	WAIVERS OF CODE.....	6
3	CONFLICTS OF INTEREST	6
3.1	IDENTIFYING POTENTIAL CONFLICTS OF INTEREST	6
3.2	DISCLOSING CONFLICTS OF INTEREST	7
3.3	RESOLVING CONFLICTS OF INTEREST	8
4	BUSINESS ENTERTAINMENT, MEALS, AND GIFTS	8
5	CONFIDENTIAL INFORMATION	9
6	COMPETITION AND FAIR DEALING	10
6.1	RELATIONSHIPS WITH CUSTOMERS	10
6.2	RELATIONSHIPS WITH SUPPLIERS	10
6.3	RELATIONSHIPS WITH COMPETITORS	10
7	PROTECTION AND USE OF COMPANY ASSETS.....	10
8	COMPANY RECORDS.....	11
9	POLITICAL CONTRIBUTIONS AND ACTIVITIES	11
10	COMPLIANCE WITH LAWS	12
10.1	ANTI-CORRUPTION AND ANTI-BRIBERY.....	12
10.2	SANCTIONS & EXPORT CONTROL	13
10.3	ANTITRUST.....	14
10.4	INSIDER TRADING.....	15
11	ACCURACY OF FINANCIAL REPORTS	16
12	INFORMATION ESCALATION	16
13	PUBLIC COMMUNICATIONS.....	17
14	CONCLUSION.....	18

1 LETTER FROM THE CHIEF EXECUTIVE OFFICER

Dear CyrusOne Employee:

CyrusOne Inc. and its subsidiaries (collectively, the “Company”) are dedicated to conducting business consistent with the highest standards of business ethics. We have an obligation to our employees, stockholders, customers, suppliers, community representatives and other business contacts to be honest, fair and forthright in all of our business activities.

As an employee of the Company, you are faced every day with a number of business decisions. It is your personal responsibility to uphold the Company’s high standards of business ethics in each and every one of these situations. It is not possible for our Code to address every situation that you may face. If you use your good business judgment and rely on your experience, your business decisions are not likely to raise ethical issues. When you are faced with an ethical issue, we hope that this Code will serve as a guide to help you make the right choice.

We encourage you to take this opportunity to review this Code and our policies, and to discuss any questions you may have with your supervisor, the Human Resources department, or with the General Counsel directly. The guidelines set out in this Code are to be followed at all levels of this organization by our directors, officers and employees. We rely on you to uphold our core values and conduct our business honestly, fairly and with integrity.

Sincerely,



Bruce W. Duncan
Chief Executive Officer

2 INTRODUCTION

2.1 PURPOSE

This Code of Business Conduct and Ethics (“Code”) contains general guidelines for conducting the business of the Company consistent with the highest standards of business ethics. In many cases, the Company has adopted specific written policies to implement various provisions of this Code. To the extent this Code or those policies require a higher standard than required by commercial practice or applicable laws, we adhere to the higher standard.

This Code applies to all of our directors, officers and employees. Except where otherwise noted, all persons covered by this Code are referred to as “Company employees” or simply “employees.”

Nothing in this Code is intended to or will be used in any way to limit employees’ rights to communicate with a government agency, as provided for, protected under or warranted by applicable law.

2.2 RESPONSIBILITIES AND BEHAVIORS

The Company is committed to the highest ethical standards in the conduct of its business and therefore the integrity of each employee, officer, and director is of paramount importance. All employees, officers, and directors are accountable for their actions and must conduct themselves with the utmost integrity. As part of conducting business ethically, employees, officers, and directors must conduct business in strict observance of all applicable federal, state, and local laws and regulations as set forth by those bodies that regulate the Company’s business, and those that regulate public companies, such as the Securities and Exchange Commission. Persons who act unethically or violate this Code and supplementing written policies may be subject to disciplinary action, up to and including termination or removal, and, if applicable, referral to the appropriate authorities for prosecution.

As a representative of the Company, your responsibility is to act ethically and with the highest level of integrity. Employees who violate the law or this Code may expose themselves to substantial civil damages, criminal fines and prison. The Company may also face substantial fines and penalties and may incur damage to its reputation and standing in the community. If you are unclear about the appropriate response to a particular situation, it is your responsibility to use all the resources available to you to seek guidance. One point should be clear: each employee, officer, and director is individually responsible for his or her own actions.

2.3 SUPERVISORY RESPONSIBILITY

It is incumbent upon supervisors to take every opportunity to model behaviors consistent with our core values and this Code. If you are a supervisor, you are expected to demonstrate the highest standards of ethical conduct by encouraging open and honest discussions of the ethical, legal, and regulatory implications of business decisions, and by creating an open and supportive environment where your employees are comfortable asking questions, raising concerns and reporting misconduct. You should also ensure that everyone under your supervision clearly understands the legal and ethical expectations of the Company, including all aspects of the Code, policies and applicable laws. You must also work with the Human Resources department and the General Counsel when you become aware of any suspected violations of this Code.

2.4 SEEKING HELP AND INFORMATION

This Code is not intended to be a comprehensive rulebook and cannot address every situation that you may face. If you feel uncomfortable about a situation or have any doubts about whether it is consistent with the Company's policies and ethical standards, raise your voice. You may choose to raise your concern with your manager or department leader for help first. If your manager does not answer your question or address your concern to your satisfaction, or if you do not feel comfortable contacting your manager about the situation, you should contact any member of the Human Resources department, the legal department or the executive leadership team. Alternatively or additionally, you may report concerns or ask questions through the Company's Ethics & Compliance Helpline by visiting www.cyrusone.ethicspoint.com or calling 1-844-348-5823 (from the US) or the local country number listed on the Helpline website. Helpline reports may be submitted anonymously.

2.5 REPORTING VIOLATIONS OR SUSPECTED VIOLATIONS

The Company is committed to establishing and maintaining an effective process for employees, officers, and directors to report, and for the Company to respond to and correct, any type of misconduct or unethical behavior. This includes 'whistleblowing' which is the reporting of suspected wrongdoing or dangers in relation to our activities. This includes bribery, facilitation of tax evasion, fraud or other criminal activity, miscarriages of justice, health and safety risks, damage to the environment and any breach of legal or professional obligations.

Each employee, officer, and director has a duty to report any known or suspected violation of this Code, including any violation of the laws, rules, regulations or policies that apply to the Company. If you know of or suspect a violation, or simply have a question about whether certain conduct or behavior is consistent with this Code or any other Company policy or applicable law, you may choose to raise the concern to your manager or to any member of the Human Resources department, the legal department, or the executive leadership team. If your manager does not answer your question or address your concern to your satisfaction, or if you do not feel comfortable contacting your manager, you may contact any member of the Human Resources department, legal department or executive leadership team. Alternatively or additionally, you may submit a Helpline report, which may be submitted anonymously, as described below.

The Company maintains additional methods for reporting concerns or seeking guidance about known or suspected violations of this Code or any applicable law or Company policy, including an Ethics & Compliance Helpline, which allows for confidential and anonymous reporting of concerns in the United States and elsewhere as permitted under local law. The Ethics & Compliance Helpline is administered by an independent third-party provider and further information is available by visiting www.cyrusone.ethicspoint.com or calling 1-844-348-5823 (from the US) or the local country number listed on the Helpline website.

Nothing in the Code prohibits you from making a disclosure (a) which amounts to a protected disclosure or "whistleblowing" within the meaning of applicable law; (b) in order to report an offense to a law enforcement or regulatory agency or to co-operate with a criminal or regulatory investigation or prosecution; (c) for the purposes of reporting misconduct, or a breach of regulatory requirements, to any body responsible for supervising or regulating the matters in question; or (d) if and to the extent required by law.

2.6 INVESTIGATING REPORTS

All reports of known or suspected violations will be handled sensitively and with discretion. Your supervisor, the Human Resources department, the General Counsel and the Company will protect your confidentiality to the extent possible, consistent with law and the Company's need to investigate your concern. During an investigation of suspected violations, you are required to cooperate fully in the investigation, and must take certain steps to do so. You must be honest and forthcoming at all times during an investigation, must provide investigators with full, accurate, timely, and truthful information, and must not interfere or obstruct the investigation. You may not discuss an investigation with others unless authorized to do so by the General Counsel or as otherwise authorized under this Code or permitted by law. Failure to take any of these steps during an investigation is a violation of this Code.

Any person accused of violating this Code will generally be given an opportunity to present his or her version of the events prior to any determination that a violation has occurred, or any Company decision regarding the appropriate discipline.

2.7 POLICY AGAINST RETALIATION

The Company prohibits retaliation against an employee who, in good faith, seeks help or reports known or suspected violations. If you report an actual or suspected violation by another, you will not be subject to discipline, detrimental treatment or retaliation of any kind for making a report in good faith. Any reprisal or retaliation against an employee because the employee, in good faith, sought help or filed a report will be subject to disciplinary action, including potential termination of employment.

2.8 WAIVERS OF CODE

Only the General Counsel may waive provisions of this Code for employees. Any waiver of this Code for our directors, executive officers or principal financial officers may be made only by our Board of Directors or an appropriate committee of our Board of Directors and will be disclosed to the public as required by law or the rules of the NASDAQ Stock Market.

3 CONFLICTS OF INTEREST

3.1 IDENTIFYING POTENTIAL CONFLICTS OF INTEREST

The Company's reputation may be impaired by conflicting relationships or activities. A conflict of interest can occur when an employee's private interest interferes, or reasonably appears to interfere, with the interests of the Company. You must conduct your outside associations and personal business, financial, and other relationships in a manner that avoids any conflict of interest, or appearance of a conflict of interest, between yourself and the Company. You must avoid any private interest that influences your ability to act in the best interests of the Company or that makes it difficult to perform your work objectively and effectively. The term "outside association" includes any affiliation, association, interest, relationship, or employment that you have with anyone other than the Company. Further, you must not give the appearance of Company representation in any of your personal affairs.

It is impractical to conceive and set forth rules that cover every situation in which a conflict of interest may arise. The following is not an exhaustive list of problem areas, but rather a guide in applying the Company's basic conflict of interest policy to any situation.

- Employment Relationships. A conflict of interest may arise when you or one of your family members (as defined below) holds a position as an employee, officer or director of an entity with which the Company has or is likely to have a business relationship, or with which the Company competes or is likely to compete. No employee or officer should accept employment with any entity that is a customer, supplier or competitor of the Company. You must also report when a family member has a relationship with an entity with which the Company has or is likely to have a business relationship or with which the Company competes or is likely to compete. For purposes of this Code, “family members” include your spouse or life-partner, parents, children and siblings, whether by blood, marriage or adoption, and anyone residing in your home.
- Improper Personal Benefits. You may not obtain any improper personal benefits or favors because of your position with the Company.
- Financial Interests. You should not have a financial interest (ownership or otherwise) in any company that is a customer, supplier or competitor of the Company, unless pre-approved by the General Counsel. Generally, a significant financial interest will not be permitted except in exceptional circumstances. Significant financial interest means (i) ownership of greater than 1% of the equity of a customer, supplier or competitor or (ii) an investment in a customer, supplier or competitor that represents more than 5% of the total assets of the employee making the investment.
- Corporate Opportunities. You are prohibited from taking advantage of an opportunity to engage in a business activity in which the Company has an actual interest or a reasonable expectation of an interest.
- Use of Company Assets. You are prohibited from using Company assets to pursue personal interests.
- Loans or Other Financial Transactions. You should not obtain loans or guarantees of personal obligations from, or enter into any other personal financial transaction with, the Company or any company that is a customer, supplier or competitor of the Company. This guideline does not prohibit arms-length transactions with banks, brokerage firms or other financial institutions.
- Service on Boards and Committees. You should not serve on a board of directors or trustees or on a committee of any entity (whether profit or not-for-profit) whose interests reasonably would be expected to conflict with those of the Company.
- Actions of Family Members. The actions of family members outside the workplace may also give rise to the conflicts of interest described above because they may influence an employee’s objectivity in making decisions on behalf of the Company.
- Related Party Transactions Policy. For officers and directors, the Company has also adopted a Related Party Transactions Policy, which has additional guidelines applicable to conduct as an officer or director. If you are an officer or director, you are required to adhere to the terms of the Related Party Transactions Policy.

3.2 DISCLOSING CONFLICTS OF INTEREST

While it is incumbent on each employee to act in a manner at all times that is in the best interests of the Company, and avoid conflicts of interest, the Company recognizes that from time to time, situations may occur in which a conflict or appearance of a conflict of interest is unavoidable. The Company requires that employees disclose any situations that reasonably would be expected to give rise to a conflict of interest. If you suspect that you have a conflict of interest, or something that others could reasonably perceive as a

conflict of interest, you must report it to the Company. If you are an employee, you must report it to the Vice President of your department, the Human Resources department, or the General Counsel. If you are an officer, you must report the matter to the General Counsel, and if you are a director, to the Audit Committee. If you are an employee, your Vice President or the Human Resources department will coordinate with the General Counsel to review the matter and resolve it as necessary. Additional avenues for reporting concerns or asking questions are available through the Company's Ethics & Compliance Helpline, as described above in Section 2.

3.3 RESOLVING CONFLICTS OF INTEREST

When a conflict or appearance of a conflict of interest occurs, or is reasonably likely to occur, the Company is committed to resolving the situation in a way that protects the best interests of the Company. Such resolution can take many forms, such as requiring the employee to recuse himself or herself from participating in a particular matter, reassigning duties, or additional measures designed to ensure that the best interests of the Company are not compromised by the conflict of interest. In all cases, conflicts of interest must be handled in an ethical manner; meaning they must be fully disclosed and considered prior to being resolved. Human Resources or the General Counsel, as applicable, will handle all questions of conflicts of interest, including coordinating with the Audit Committee as necessary. Conflicts may be permitted only after full disclosure has been made, the Company (or the Audit Committee, as appropriate) has given prior written approval, and the employee has agreed to adhere to any safeguards put into place to ensure that the best interests of the Company are fully protected in the situation in question. Conflicts of interest resulting from a violation of this Code may also be subject to discipline.

4 BUSINESS ENTERTAINMENT, MEALS, AND GIFTS

The Company recognizes that occasional exchanges of business courtesies between vendors, suppliers, customers, and other business partners and our employees, such as entertainment, meals, or gifts, can be helpful in building and maintaining business relationships. However, you should exercise extreme caution when accepting or making offers of entertainment, meals or gifts, as regular or excessive entertainment, meals or gifts can easily create a conflict or appearance of a conflict of interest, and irreparably damage your reputation and the reputation of the Company. Entertainment, meals and gifts must have a lawful and legitimate business purpose and not have the intention, or the appearance, of unduly influencing or creating a conflict of interest in making business decisions. Participating in events such as meals, sports events, golf outings, and celebration functions, etc. with our business partners is acceptable provided the entertainment with the same partner is infrequent, in good taste, in moderation, and not extravagant. Entertainment and meals of Substantial Value (defined as \$150 per person per event, or more than \$500 on an annual basis to the same person/company) must be approved by the EVP of your department, and regardless of amount or frequency, by the General Counsel if involving a government official. Similarly, gifts should be of only nominal value (less than \$100 or the equivalent local currency), infrequent, in good taste, in moderation, and not extravagant. Gifts in excess of \$100 must be approved by the EVP of your department, and also by the General Counsel if they involve a government official (regardless of amount). Efforts should also be made so that the costs for the entertainment or meals are shared, or reciprocated when appropriate and possible. In no event should you ever solicit offers of entertainment, meals or gifts, and similarly, you must never accept entertainment, meals or gifts if such acceptance would create or appear to create a conflict of interest. Cash or cash equivalents such as vouchers must never be accepted or offered.

Attending supplier sponsored conferences, seminars, and entertainment events where air travel, hotel, or

other accommodations are provided, creates more serious considerations. Your participation in events where the sponsor provides both business and entertainment activities is acceptable when your participation has a lawful and legitimate business purpose and does not have the intention, or the appearance, of unduly influencing or creating a conflict of interest in making business decisions. You should not attend these events if it does not serve a significant business purpose for the Company (as defined in this Section) or could cause, or appear to cause, you to favor that supplier over others. If you are invited by suppliers to attend conferences, seminars, or entertainment events where the supplier pays for air travel or other accommodations, you must obtain prior approval from an appropriate senior executive.

Likewise, when interacting with customers and vendors, you are expected to adhere to the policies and procedures established by those entities concerning meals, entertainment and gifts.

If you receive an offer for entertainment or meals that do not accord with these standards, you should politely decline. Similarly, gifts that do not accord with these standards should be returned, with an explanation that the Company's standards do not permit the employee to retain the gift. The Company, as well as the employee's supervisor, may also put additional limits and policies in place with respect to entertainment, meals and gifts, including appropriate documentation and notice and approval requirements.

5 CONFIDENTIAL INFORMATION

Employees have access to a variety of confidential information as a result of their relationship with the Company. Confidential information includes but is not limited to all non-public information of the Company, or its customers or suppliers, and personally identifiable information of employees, or persons associated with the Company's business partners. You must safeguard all confidential information of the Company or third parties with which the Company conducts business, except when disclosure is authorized or legally mandated. All actions shall be in compliance with applicable laws, including data protection laws. Your obligation to protect confidential information continues after you leave the Company. Unauthorized disclosure of confidential information could cause competitive harm to the Company or its business partners and could result in legal liability to you and the Company.

All internal or external business communications, including those with other employees, shall be conducted with the utmost care and, if electronic, only through Company-approved applications. Neither internal nor external business communications shall be conducted using non-Company approved applications (including, but not limited to, applications such as LinkedIn, WhatsApp, or Facebook Messenger).

This obligation of confidentiality does not prohibit you from making a disclosure:

- a) which amounts to a protected disclosure or 'whistleblowing' within the meaning of local law;
- b) in order to report an offense to a law enforcement or regulatory agency or to co-operate with a criminal or regulatory investigation or prosecution;
- c) for the purposes of reporting misconduct, or a serious breach of regulatory requirements, to any body responsible for supervising or regulating the matters in question;
- d) if and to the extent required by law; or
- e) of any possible violation of law or regulation to any government agency or entity during or following

your employment, without notice to the Company.

Any questions or concerns regarding whether disclosure of Company information is legally mandated should be promptly referred to the General Counsel or the Company's Ethics & Compliance Helpline.

6 COMPETITION AND FAIR DEALING

All employees should endeavor to deal fairly with fellow employees and with the Company's customers, suppliers and competitors. Employees should not take unfair advantage of anyone through manipulation, concealment, abuse of privileged information, misrepresentation of material facts or any other unfair-dealing practice.

6.1 RELATIONSHIPS WITH CUSTOMERS

Our business success depends upon our ability to foster lasting customer relationships. The Company is committed to dealing with customers fairly, honestly, and with integrity. Specifically, you should keep the following guidelines in mind when dealing with customers:

- Information we supply to customers should be accurate and complete to the best of our knowledge. Employees should not deliberately misrepresent information to customers.
- Employees should not refuse to sell the Company's products or services simply because a customer is buying products or services from another supplier.
- Customer entertainment should not exceed reasonable and customary business practice. Employees should not provide entertainment or other benefits that could be viewed as an inducement to, or a reward for, customer purchase decisions.

6.2 RELATIONSHIPS WITH SUPPLIERS

The Company deals fairly and honestly with its suppliers. This means that our relationships with suppliers are based on price, quality, service and reputation, among other factors. Employees dealing with suppliers should carefully guard their objectivity. Specifically, you should not accept or solicit any personal benefit from a supplier or potential supplier that might compromise, or appear to compromise, your objective assessment of the supplier's products and prices.

6.3 RELATIONSHIPS WITH COMPETITORS

The Company is committed to free and open competition in the marketplace. You should avoid actions that would be contrary to laws governing competitive practices in the marketplace, including federal, state or local antitrust laws. Such actions include misappropriation and/or misuse of a competitor's confidential information or making false statements about the competitor's business and business practices. For a further discussion of appropriate and inappropriate business conduct with competitors, see "Compliance with Laws: Antitrust" below.

7 PROTECTION AND USE OF COMPANY ASSETS

Employees should protect the Company's assets and ensure their efficient use for legitimate business purposes only. Theft, carelessness and waste have a direct impact on the Company's profitability. The use of Company funds or assets for any unlawful or improper purpose is prohibited.

To ensure the protection and proper use of the Company's assets, you should:

- Exercise reasonable care to prevent theft, damage or misuse of Company property.
- Report the actual or suspected theft, damage or misuse of Company property to a supervisor.
- Use the Company's telephone system, other electronic communication services, written materials and other property only for business-related purposes.
- Safeguard all electronic programs, data, communications and written materials from inadvertent access by others.
- Use Company property only for legitimate business purposes, as authorized in connection with your job responsibilities.

You should also be aware that Company property includes all data and communications transmitted or received to or by, or contained in, the Company's electronic or telephonic systems. Company property also includes all written communications. Employees and other users of this property should have no expectation of privacy with respect to these communications and data. To the extent permitted by law, the Company has the ability, and reserves the right, to monitor all electronic and telephonic communication. These communications may also be subject to disclosure to law enforcement or government officials.

8 COMPANY RECORDS

Accurate and reliable records are crucial to our business and required by laws applicable to public companies. Our records are the basis of our earnings statements, financial reports and other disclosures to the public and guide our business decision-making and strategic planning. Company records include booking information, payroll, timecards, travel and expense reports, e-mails, accounting and financial data, measurement and performance records, electronic data files and all other records maintained in the ordinary course of our business.

All Company records must be complete, accurate and reliable in all material respects. Undisclosed or unrecorded funds, payments or receipts are inconsistent with our business practices and are prohibited. You are also responsible for understanding and complying with record keeping policies as established by the Company from time to time. Ask your supervisor if you have any questions.

9 POLITICAL CONTRIBUTIONS AND ACTIVITIES

The Company encourages its employees to participate in the political process as individuals and on their own time. However, federal, local and state contribution and lobbying laws severely limit the contributions the Company can make to political parties or candidates. It is Company policy that Company funds or assets are not to be used to make a political contribution to any political party or candidate, unless prior approval has been given by the General Counsel.

The following guidelines are intended to ensure that any political activity you pursue complies with this policy:

- Contribution of Funds. You may contribute your personal funds to political parties or candidates. The Company will not reimburse you for personal political contributions.
- Volunteer Activities. You may participate in volunteer political activities during non-work time. You may not participate in political activities during work time.
- Use of Company Facilities. The Company's facilities should not be used for political activities

(including fundraisers or other activities related to running for office). The Company may make its facilities available for limited political functions, including speeches by government officials and political candidates, with the approval of the General Counsel.

- Use of Company Name. When you participate in political affairs, you should be careful to make it clear that your views and actions are your own, and not made on behalf of the Company. For instance, Company letterhead should not be used to send out personal letters in connection with political activities.

These guidelines are intended to ensure that any political activity you pursue is done voluntarily and on your own resources and time. Please contact the General Counsel if you have any questions about this policy.

10 COMPLIANCE WITH LAWS

Each employee has an obligation to comply with all laws, rules and regulations applicable to the Company. These include, without limitation, laws covering bribery and kickbacks, copyrights, trademarks and trade secrets, information privacy, insider trading, illegal political contributions, antitrust prohibitions, foreign corrupt practices, offering or receiving gratuities, environmental hazards, employment discrimination or harassment, occupational health and safety, false or misleading financial information or misuse of corporate assets. You are expected to understand and comply with all laws, rules and regulations that apply to your location and job position. If any doubt exists about whether a course of action is lawful, you should seek advice from your supervisor, the General Counsel or the Ethics & Reporting Helpline.

10.1 ANTI-CORRUPTION AND ANTI-BRIBERY

The Company's anti-corruption and anti-bribery prohibition is simple:

No Company employee may:

- a) give or offer any payment, gift, hospitality or other benefit in the expectation that a business advantage will be received in return, or to reward any business received;
- b) accept any offer from a third party that you know or suspect is made with the expectation that we will provide a business advantage for them or anyone else;
- c) give or offer any payment (sometimes called a facilitation payment) to a government official in any country to facilitate or speed up a routine or necessary procedure; or
- d) threaten or retaliate against another person who has refused to offer or accept a bribe or who has raised concerns about possible bribery or corruption.

The Company maintains an Anti-Corruption and Anti-Bribery Policy, which details the prohibitions and requirements when dealing with government officials, including employees of government agencies and state owned entities. Due diligence must be conducted when hiring and doing business abroad with third party agents, and any expenditures involving government officials must be pre-approved in accordance with the Anti-Corruption and Anti-Bribery Policy. Employees who observe any "red flags" indicating potential corruption must report them to the General Counsel or the Ethics & Compliance Helpline. If there are any questions regarding the Company's Anti-Corruption and Anti-Bribery Policy, you should contact the General Counsel or the Ethics & Compliance Helpline. CyrusOne is committed to complying with anti-corruption and anti-bribery laws wherever it does business.

10.2 SANCTIONS & EXPORT CONTROLS

Various Government agencies in the U.S., the EU and elsewhere in the world maintain lists that identify individuals or entities with whom there are prohibitions or restrictions on entering into any type of, or certain types of transactions. Employees must ensure that the Company does not engage in a transaction with a sanctioned entity or person. All employees have an obligation to notify the Company's Human Resources department if any person with whom they are engaging on behalf of the Company is identified on any of these lists. If in doubt, contact the Legal department or Human Resources department for more information on screening to ensure compliance. Consolidated screening lists for the U.S. and the EU can be found at:

U.S.: [OFAC Search](#)

EU: [EU Search](#)

Similarly, various countries are subject to comprehensive United States, or wide ranging EU, economic sanctions and trade embargoes, and the Company is prohibited or restricted from engaging in transactions that result in any goods, software, technology or funds being exported, transferred or otherwise diverted, directly or indirectly, to a customer or end-user in those jurisdictions. In respect of the U.S., the embargoed destinations include: Iran, Syria, North Korea, Crimea and Cuba. From time to time, the U.S. and the EU also impose targeted sanctions pertaining to other countries (e.g. Russia), so it is important to check if any party to a proposed Company transaction is from a country in relation to which the U.S. or the EU has imposed complete embargoes or partial sanctions. Detailed country-by-country information about these trade sanctions is available at:

US: [Sanctions Programs and Country Information](#)

EU: [Sanctions Map](#)

Separately, export control regimes (such as those of the EU and its Member States and the U.S.) impose controls on the export of certain goods, software and technology for a variety of reasons, including national security, crime control, foreign policy, and anti-proliferation. These controls apply to so called 'dual-use' items (i.e., goods or technology that have commercial/non-military applications, but which can have strategic importance if used for military purposes), as well as to items which are military in nature (i.e. specially designed or modified for military end-use).

Technology is usually defined as specific information necessary for the development, production, or use of a product. Such information can take the form of technical assistance or technical data.

- a) Technical assistance involves transfer of technology through instruction, training, or consulting services, and may involve the transfer of technical data.
- b) Technical data includes the blueprints, plans, diagrams, models, formulae, tables, engineering designs and specifications, manuals and instructions.

Violations of export control and sanctions laws carry severe consequences and may expose the Company and employees to substantial civil damages, criminal fines and, in the case of individuals, prison terms. Whenever any doubt exists as to the legality of a particular action or arrangement, it is your responsibility to contact the Legal department promptly for assistance, approval and review.

10.3 ANTITRUST

Antitrust law (also known as competition law or fair trade law) of the US, the EU and other countries is designed to protect consumers and competitors against unfair business practices and to promote and preserve competition. Our policy is to compete vigorously and ethically while complying with all antitrust, monopoly, competition or cartel laws in all countries, states or localities in which the Company conducts business.

In general, US, EU and other countries' antitrust laws forbid agreements or actions "in restraint of trade." All employees should be familiar with the general principles of the US, the EU and other countries' antitrust laws. The following is a non-exhaustive summary of actions that are violations of US and EU antitrust laws:

- Price Fixing. The Company may not agree with its competitors to raise, lower or stabilize prices or any element of price, including discounts and credit terms.
- Limitation of Supply. The Company may not agree with its competitors to limit its production or restrict the supply of its services.
- Allocation of Business. The Company may not agree with its competitors to divide or allocate markets, territories or customers.
- Boycott. The Company may not agree with its competitors to refuse to sell or purchase products from third parties. In addition, the Company may not prevent a customer from purchasing or using non-Company products or services.
- Tying. The Company may not require a customer to purchase a product that it does not want as a condition to the sale of a different product that the customer does wish to purchase.
- Bid-rigging. The Company may not agree with other companies to influence the outcome of a tender. For example, companies may not agree to submit certain bids or agree who should provide the winning bid (whilst the others submit uncompetitive bids).

Employees should exercise caution in meetings with competitors. Any meeting with a competitor may give rise to competition law concerns and appearance of impropriety. As a result, if you are required to meet with a competitor for any reason, you should obtain the prior approval of the General Counsel. You should try to meet with competitors in a closely monitored and controlled environment for a limited period of time. The contents of your meeting should be fully documented. Specifically, you should avoid any communications with a competitor regarding:

- Prices;
- Costs;
- Market share;
- Customer lists and strategies;
- Allocation of sales territories;
- Profits and profit margins;
- Supplier's terms and conditions;
- Product or service offerings;
- Terms and conditions of sale;
- Facilities or capabilities;
- Bids for a particular contract or program;
- Selection, retention or quality of customers; or
- Distribution methods or channels.

Employees should also be cautious when attending meetings of professional organizations and trade associations at which competitors are present. Attending meetings of professional organizations and trade associations is both legal and proper, if such meetings have a legitimate business purpose and are not used as a forum to exchange competitively sensitive information. At such meetings, you should not discuss pricing policy or other competitive terms, plans for new or expanded facilities or any other proprietary or competitively sensitive information (as listed in the previous paragraph).

Violations of antitrust laws carry severe consequences and may expose the Company and employees to substantial civil damages, criminal fines and, in the case of individuals, prison terms (especially in the US and the UK). Whenever any doubt exists as to the legality of a particular action or arrangement, it is your responsibility to contact the General Counsel promptly for assistance, approval and review.

10.4 INSIDER TRADING

The laws against insider trading are specific and complex. The Company also maintains extensive policies concerning insider trading designed to help the Company and an employee comply with the laws on insider trading. Employees are responsible for reading and complying with these policies. As a guideline, employees are prohibited from trading in the stock or other securities of the Company while in possession of material, nonpublic information about the Company. Directors, officers and certain designated employees are also subject to additional restrictions and procedures, including a requirement to obtain pre-clearance from the General Counsel before trading in Company securities or in the securities of certain other companies. In addition, Company employees are prohibited from recommending, “tipping” or suggesting that anyone else buy or sell stock or other securities of the Company while in possession material, nonpublic information. Company employees who obtain material nonpublic information about another company in the course of their employment are prohibited from trading in the stock or securities of the other company while in possession of such information, “tipping” others to trade on the basis of such information or disclosing such information to others (internal or external). Violation of insider trading laws can result in severe fines and criminal penalties, as well as disciplinary action by the Company, up to and including termination of employment.

We consider information to be “non-public” if it has not been made generally available to the public by means of a press release or other means of widespread distribution. Information is “material” if a reasonable investor would consider it important in a decision to buy, hold or sell stock or other securities. Any information that may affect the value of stock or other securities should be considered material. Examples of information that is generally considered “material” include:

- Financial results or forecasts, or any information that indicates a company’s financial results may exceed or fall short of forecasts or expectations;
- Important new products or services;
- Pending or contemplated acquisitions or dispositions, including mergers, tender offers or joint venture proposals;
- Possible management changes or changes of control;
- Pending or contemplated public or private sales of debt or equity securities;
- Acquisition or loss of a significant customer or contract;
- Significant write-offs;

- Initiation or settlement of or developments in significant litigation or government or regulatory investigation or actions;
- Significant disruption in the Company's operations or loss, breach or unauthorized access of the Company's property or assets, including its facilities and information technology infrastructure; and
- Changes in the Company's auditors or a notification from its auditors that the Company may no longer rely on the auditor's report.

Any questions about information you may possess or about any dealings you have had in the Company's securities should be promptly brought to the attention of the General Counsel.

11 ACCURACY OF FINANCIAL REPORTS

As a public company we are subject to various securities laws, regulations and reporting obligations. Both federal law and our policies require the disclosure of accurate and complete information regarding the Company's business, financial condition and results of operations. Inaccurate, incomplete or untimely reporting will not be tolerated and can severely damage the Company and result in legal liability.

Employees working in financial, public relations and legal roles have a special responsibility to ensure that all of our financial disclosures are full, fair, accurate, timely and understandable. If you work in such a capacity, you are expected to understand and strictly comply with generally accepted accounting principles and all standards, laws and regulations for accounting and financial reporting of transactions, estimates and forecasts.

12 INFORMATION ESCALATION

In the normal course of business, you may become aware of information regarding the Company related to operations, events, or other matters that may cause or could potentially cause harm to the Company's business, facilities, assets or reputation. Each employee, officer and director has an obligation to promptly report any such information as soon as practicable even if the full details, scope or magnitude of the event are not yet known. Employees may report such information to their manager or senior leader of their department. If you do not feel comfortable contacting your manager or department leader about the situation, or if you do not feel they are taking prompt and appropriate action with respect to the information, you may notify the Chief Financial Officer or the General Counsel or member of the Human Resources department, executive leadership team or legal department. Alternatively, or in addition, you may submit a Helpline report, which may be submitted anonymously. This obligation does not prohibit you from making a disclosure (a) which amounts to a protected disclosure or 'whistleblowing' within the meaning of local law; (b) in order to report an offense to a law enforcement or regulatory agency or to cooperate with a criminal or regulatory investigation or prosecution; (c) for the purposes of reporting misconduct, or a serious breach of regulatory requirements, to any body responsible for supervising or regulating the matters in question; or (d) if and to the extent required by law. Examples of information that should be reported would include:

- an actual, potential or threatened violation of law, regulation or policy;
- any threat of litigation, government or regulatory investigation or other administrative action;
- any actual or suspected fraud or conflicts of interest;
- a significant disruption in the Company's operations, facilities or properties or any portion thereof;
- a loss, breach or unauthorized access to the Company's property, assets or facilities;

- a breach or unauthorized access to the Company's information technology infrastructure;
- a violation of a critical contractual clause that could result in a significant financial loss to the Company;
- any known, suspected or alleged misconduct by a member of the Company's executive management or any member of the Company's Board of Directors;
- entry into a material agreement, as well as a material amendment or termination thereof;
- acquisition or disposition of a significant amount of assets;
- incurrence of debt or any other creation of a material direct financial obligation, or any event that triggers acceleration of a direct financial obligation;
- any indicator or material impairment of any Company asset; and
- any substantial risk to the reputation of the Company.

13 PUBLIC COMMUNICATIONS

The Company places a high value on its credibility and reputation in the community. What is written or said about the Company in the news media and investment community directly impacts our reputation, positively or negatively. Our policy is to provide timely, accurate and complete information in response to public requests (media, analysts, etc.), consistent with our obligations to maintain the confidentiality of competitive and proprietary information and to prevent selective disclosure of market-sensitive financial data. In addition, the Company is required to periodically make public certain information about itself, and file regular reports concerning its financial and operational performance. The Company also from time to time may choose to issue information of interest to its shareholders or the general public. The Company is committed to ensuring that its communications are truthful, meaningful, consistent, and in compliance with all laws.

To ensure compliance with its standards and its legal obligations, the Company limits the persons who may speak on behalf of the Company, and has extensive procedures in place to review and approve all public communications. You should direct all news media or other public requests for information regarding the Company to the Company's media relations personnel. The media relations personnel will work with you and the appropriate Company departments to evaluate and coordinate a response to the request. Only persons designated by the Company are authorized to speak on its behalf. Similarly, even when designated as authorized to speak for the Company, an employee should never disseminate any information that has not been pre-approved for release. The Company also maintains a Social Media Policy, which is designed to provide all employees with guidelines on the responsible use of online platforms.

For media appearances and communications where Company business may be discussed (including television, radio, podcasts, interviews and any "off-the-record" conversations or discussions "on background"), you must, even if you are a person authorized to speak on the Company's behalf, obtain authorization from Investor Relations. Investor Relations, and the General Counsel, each has discretion, when circumstances warrant, to require at least one representative of Investor Relations be present.

Company employees who regularly interact with the media, the securities market, investors or the general public also have a special responsibility to understand and comply with specific laws regarding disclosure, including but not limited to the US Securities & Exchange Commission's Regulation Fair Disclosure. The Company's Regulation FD Policy governs communications with analysts, investors and other securities

market participants and designates which Company employees are authorized to make such communications. Contact the General Counsel if you have any questions about the scope or application of the laws applicable to your job responsibilities, including Regulation FD.

14 CONCLUSION

This Code of Business Conduct and Ethics contains general guidelines for conducting the business of the Company consistent with the highest standards of business ethics. If you are faced with making a challenging decision regarding a particular situation, you are not alone. There are many resources available to help resolve ethical questions or concerns. If you have any questions, you may contact:

- **Your immediate supervisor**
- **Other supervisors or management personnel**
- **The Human Resources department**
- **The Company's Legal department**
- **The Company's General Counsel**
- **The Company's Ethics & Compliance Helpline, by visiting www.cyrusone.ethicspoint.com or calling 1-844-348-5823 or the local country number listed on the Helpline website**

We expect all Company employees to adhere to these standards, and to report any known or suspected violations.